

3th September 2020

PERFORMANCE DASHBOARD

Purpose of Report

This paper and accompanying performance dashboards provide board members with up to date performance information on all Housing Fund programmes delivered on behalf of the LEP and MCA

Thematic Priority

This report relates to the following Strategic Economic Plan priorities:

- Secure investment in infrastructure where it will do most to support growth.

Freedom of Information

The paper will be available under the Combined Authority Publication Scheme

Recommendations

The Board is asked to:

1. Scrutinise the performance information provided in order to identify future performance deep-dives or significant areas of risk;
2. Review the format and detail of information to inform future iterations of the dashboard.

1. Introduction

1.1 Performance dashboards for the Housing Programme of the LEP and MCA are attached for members to review.

- Local Growth Fund (LGF) - Housing Fund - **Appendix 1**
- One Public Estate (OPE) - **Appendix 2**

2. Proposal and justification

2.1 The following is a summary of performance by programme

2.2 LGF Housing Fund

Further programme detail is provided in **Appendix 1a**
A full performance dashboard is provided at **Appendix 1b**

The LGF Pilot Housing Fund was established in March 2017 with up to £10m agreed by the Combined Authority. Its aim is to contribute to housing growth through enabling/unlocking sites and accelerating delivery. The Housing Fund aims to contribute towards the SEP target of 14,000 homes unlocked. Housing Fund outputs and outcomes are brought forward from individual Housing Fund schemes where they are assessed for value for money.

Performance Summary

Current performance against profiled outputs and outcomes are:

Outputs	Target	Actual
Housing Units Completed	340	20
Surface area of land reclaimed (hectares)	5.78	0.49

Since the January 2020 Board one project has progressed into delivery which resulted in contracted activity rising from £2.6m to £6.5m. Other pipeline projects have now been removed from the Programme due to lack of availability of LGF funding. Good progress has been made on delivery with current expenditure having risen from £867k to £4.2m.

Due to projects being removed from the pipeline the overall targets of the housing fund have reduced, with outputs expected to be delivered over the next two financial years. Discussions are taking place with project sponsors to check that delivery of LGF Housing Fund will complete within the financial year due to the funding requirement to be fully defrayed by March 2021. Discussions with project sponsors reveals that whilst COVID-19 has caused some slight delays, all projects are expected to complete in their allotted timeframe.

Management Action

A review of all LGF schemes, including the Housing Fund is underway to ascertain all projects abilities to spend by March 2021. An update is expected to be provided to the MCA at the September meeting.

2.3 One Public Estate (OPE)

Further programme detail is provided in **Appendix 2a**

A full performance dashboard is provided at **Appendix 2b**

The One Public Estate programme is a national programme delivered in partnership by the Local Government Association and the Office of Government Property (OGP) within the Cabinet Office. It provides revenue funding for the early scoping stages of a project or the development of strategies or asset reviews to accelerate the development of ambitious property focussed programmes in collaboration with other public sector partners. Sheffield City Region has secured around £900,000 of revenue funding through several OPE bidding rounds which is being utilised against 11 projects (comprising 19 sub-projects in total).

The (indirect) outputs agreed with government are:

Outputs	Target	Actual
Jobs Created	664	0
Housing Units	464	71
Local/Central Govt Capital Receipts	£17.2m	£295,000
Reduced Running Costs	£18.1m	£304,990

A re-purposing of some achieved OPE funding savings with Government aims to enable unallocated funds to be directed on the following four proposals:

1. Housing Aggregator/Small Sites (£34k)

Through the local Strategic Estates Groups, it has been identified that across the 4 local authorities, health partners and police service there are several small sites (less than 30 houses) which have been designated as surplus and are suitable for housing. However, for various reasons these sites are not being released to the market and sit within the service's property banks. Yet cumulatively the sites have the potential to deliver major savings, receipts and housing numbers for the public sector. A joint approach is needed to identify common issues and resolve in a co-ordinated programme. A project is therefore proposed which will see the development of a list of small identified sites, grouped according to common problems, which can generate solutions, offer resource and begin to release sites for development.

2. Land & Asset Commission/Covid Implications (£24k)

Considering the recent pandemic both the PAD, local Strategic Estate Groups and SCR Combined Authority have recognised the positive and negative impacts which may be felt by both the public estate, private landowners in their land supply and strategic asset management. The MCA will be examining this through a commission which looks at the impact against the achievement of the Strategic Economic Plan.

3. Bentley Implementation (£21k)

Using unallocated funds totalling £21,016 from the Place Based Transformation, Enabling Fund / Programme Management & Locality Assets Review a detailed feasibility study into the site's potential will be completed, helping to both secure the OPE relationship with this programme and achieve the original Locality Asset Review benefits.

4. Project Manager Support

An OPE Project Manager post is integral to the delivery of the Ryegate, Midland Road, Storage & Archiving and Bailey House projects which are funded through OPE. Remaining Enabling Fund / Programme Management funding is being used to extend the OPE Project Manager's post to March 2021, ensuring the programme is fully resourced for the rest of the financial year.

3. Consideration of alternative approaches

- 3.1** Members can shape how the dashboard looks and the data and information included to fulfil their remit for performance management.

4. Implications

4.1 Financial

LGF allocations must be spent by March 2021, therefore all approved projects which enter into contract are monitored closely to ensure any potential underclaims are mitigated to prevent loss of funding to the programme and the scheme promoter.

4.2 Legal

Funding Agreements are in place for all projects/programmes where the MCA is the accountable body, and where appropriate they include payment clauses linked to performance.

4.3 Risk Management

Risks on all projects are recorded in a project Risk Register and mitigation actions are reviewed and escalated as appropriate. A summary of key risks is incorporated into the individual programme dashboards for members' oversight.

4.4 Equality, Diversity and Social Inclusion

All projects promote inclusivity to ensure residents across SCR can access support/opportunities regardless of where they live. A series of inclusive growth targets have recently been included in all new LGF approvals.

5. Communications

5.1 All existing projects form part of the organisations' communication plans.

6. Appendices/Annexes

6.1 Appendix 1(a) (b) – Programme detail and Performance Dashboard Local Growth Fund.
Appendix 2(a) (b) – Programme detail and Performance Dashboard OPE.

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Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ

Other sources and references: